PPPM/SET/2569-015

25 August 2026

Subject: Report on Solutions in the case of the company's securities were posted in the "CB" sign

To: The President

The Stock Exchange of Thailand (SET)

PP Prime Public Company Limited (The Company) held a Public Presentation Meeting No. 3/2026 on 25 August 2026 to provide information to investors and shareholders in which the Company's securities were posted on the "CB" sign due to the net loss for 3 consecutive years and shareholders' equity < 100% of paid-up capital and shareholders' equity < 50% of paid-up capital for Financial Statements Quarter 2 Ending 30 June 2026, the key points are summarized as follows:

1. **The reason the company posted with the "CB" sign.**

Financial statement period as of	PPPM			
	Year 2022 31 Dec 2022	Year 2023 31 Dec 2023	Year 2024 31 Dec 2024	Year 2025 31 Dec 2025
Total assets (Million baht)	1,431.75	1,134.42	796.77	800.73
Total liabilities (Million baht)	825.62	596.06	339.87	440.85
Shareholders' equity (Million baht)	606.13	538.36	456.90	359.89
Issued And Paid-Up Share Capital (Million baht)	10,594.09	12,358.19	770.59	810.93
Total revenue from operations (Million baht)	1,213.09	1,323.87	751.56	641.99
Total revenue (Million baht)	1,196.04	1,304.38	725.40	579.58
Total Cost And Expenses (Million baht)	1,407.33	1,481.08	933.63	856.09
Loss before financial costs and taxes (Million baht)	(446.23)	(211.50)	(212.24)	(191.38)
Total net loss (Million baht)	(487.89)	(251.49)	(224.59)	(214.10)
Net loss (Baht/share)	(0.08)	(0.02)	(0.33)	(0.27)

The company has recorded net losses for four consecutive years, with a net loss of 49.51 million Baht in Q1/2026, followed by a net profit of 17.47 million baht in Q2/2026. Furthermore, shareholders' equity is less than 50% of its paid-up capital.

Key Financial Ratios

Financial Ratio	30 June 2026	31 March 2026	31 December 2025
1. Gross Margin Ratio	5%	4%	2%
2. Current Ratio	0.20 times	0.53 times	0.46 times
3. D/E Ratio	1.06 times	1.59 times	1.22 times
4. BV Per Share	0.40 Baht/share	0.38 Baht/share	0.44 Baht/share
5. Caution-Business Status Ratio	48.56%	45.89%	52.81%

* The CB (Caution-Business) status ratio is defined as: Shareholders' Equity / (Paid-up Capital less Discount on Common Stock).

The CB ratio, for the metric where shareholders' equity is less than 50% of paid-up capital, showed improvement compared to the previous quarter.

2. Corrective Measures

- **In cases where shareholders' equity is less than 50% of paid-up capital, the issue shall be resolved through a capital increase or by generating company profits, based on the performance of the latest operating period.**

Capital Increase (Calculation Example)

	31 Mar 2026	Capital Increase	Result	30 Jun 2026	Capital Increase	Result
Liabilities	498.63		498.63	352.34		352.34
Equity	314.10	57.00	371.10	332.32	20.00	352.32
	812.73	57.00	869.73	684.67	20.00	704.67
Paid-up Capital	684.40	741.40	741.40	684.40	704.40	704.40
% Equity	45.89%		50.05%	48.56%		50.02%
D/E Ratio	1.59		1.34	1.06		1.00

The capital increase can raise shareholders' equity to more than 50% of paid-up capital.

- In cases of consecutive net losses for three consecutive years resulting in shareholders' equity falling below 100% of paid-up capital, the issue shall be resolved by achieving company profitability, evaluated based on full-year operating results.

Continuous Remediation Measures

1) "Stop the bleeding"

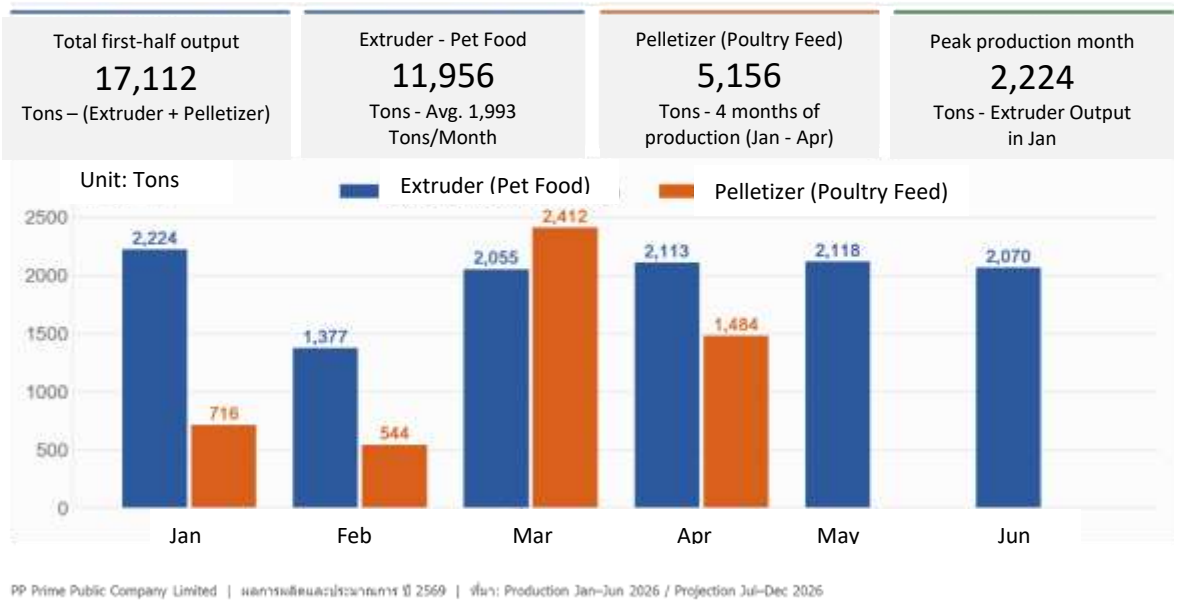
1. Divest non-core investments.
   - In the process of terminating subsidiaries abroad to stop various related expenses.
2. Reduce expenses.
   - Reduce manpower in proportion to the size of the business being reduced.
   - Modify or cancel certain service contracts to be consistent with the current business situation.
   - Debt-to-equity swap to reduce interest expenses and boost total equity.

2) "Revitalize your core business": Cut the fat, make profits from what you do best.

1. Expand markets to increase revenue.
2. Focus on high-margin products and adjust prices to boost profit margins.
3. Closely control production costs.
4. Improve machine efficiency and maximize production capacity.

PRODUCTION JAN - JUN 2026

First Half of 2026 Production



3) "Organizational and Financial Restructuring": Strengthen Strength.

1. Adjust the internal organizational structure to suit the situation.
2. Find a strategic partner to increase your income.
3. Reduce losses from impaired receivables by enhancing customer credit screening.
4. Increase the efficient utilization of the factory in Songkhla.
5. Find additional sources of working capital to enable further business expansion.
6. May need to explore new business opportunities.

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Solutions to Resolve Financial Status and Remove the CB (Caution-Business) Sign

- Capital Increase: Offers multiple benefits, including:
  - Increase Shareholders' Equity (improves CB status)
  - Repay Loans (improves Debt-to-Equity / D/E Ratio)
  - Reduce Interest Expenses (improves CB status)
  - Serve as Working Capital
- Restoring Operational Profitability:
  - Addressing Organic Losses:
    - Eliminate Burden Costs: Review details to minimize unnecessary expenses.
    - Maximize Machine Capacity Utilization: Acquire new clients or boost sales volumes.
    - Address Underpriced Products: Adjust selling prices appropriately.
  - Addressing Technical Losses:
    - Credit Loss from Bad Debt: Negotiate and improve debt management.
    - Foreign Exchange Loss from Subsidiaries: Liquidate non-core or off-plan subsidiaries.

Current Business Operations The company focuses on manufacturing and distributing animal feed, including aquaculture, commercial livestock, and pet food, utilizing high-capacity manufacturing facilities. Active marketing strategies are being deployed to maximize production volume.

Please be informed accordingly.

Yours sincerely,

(Mr. Wiboon Rasmeepaisarn)

Chief Executive Officer

PP Prime Public Company Limited

Corporate Secretary Office

Tel: 093-810-0361